# SYLLABUS

## Panjab University, Chandigarh

## **Principles and Practices of Management**

B.Com.-I, Semester-I Course Code: BCM 107

Time Allowed: 3 Hours

Maximum Marks: 100 [External Assessment: 80 Marks Internal Assessment: 20 Marks]

**Objective:** The objective of the paper is to help the students in understanding the process of business management and its functions.

#### INSTRUCTIONS FOR THE PAPER SETTERS

**Note:** The question paper covering the entire course shall be divided into three sections:

Section A: This section will have 6 short answer questions from the entire syllabus. Students are required to attempt 4 questions from this section. Each question will carry 5 marks; the total weightage being 20 marks. (20 Marks)

Section B: This section will consist of essay type/numerical questions from Unit-I of the syllabus. The candidate will be required to attempt two questions out of three questions. Each question will carry 15 marks; the total weightage being 30 marks. (30 Marks)

Section C: This section will consist of essay type/numerical questions from Unit-II of the syllabus. The candidate will be required to attempt two questions out of three questions. Each question will carry 15 marks; the total weightage being 30 marks. (30 Marks)

### UNIT-I

**Management:** Nature, Definitions Scope, Levels, Process and Significance of Management. Development of Management Thoughts: Classical, Neo Classical Systems, Contingency and Contemporary Approaches to Management (Drucker, Porter, Prahalad, Senge and Tom Peters)

**Planning:** Concept, Process, Nature, Steps in Planning, Significance and Types. Decision Making: Concept and Process, Types of Decisions, Management By Objectives (MBO).

**Organization:** Concept, Nature, Process, Significance, Types, Organisational Structure, Committees, Span of Control. Authority and Responsibility. Delegation, Decentralization and Departmentation.

#### Process Mell-TINU and Ramers

**Direction:** Concept, Features, Importance and Limitations of Direction. Elements of Direction-Supervision, Motivation, Leadership and Communication

**Coordination:** Concept, Features, Importance and Limitations of Coordination. Internal and External Coordination

**Control:** Concept, Features, Importance and Limitations of Control. Control Process. Essentials of a Good Control System. Techniques of Control. Relationship between Planning and Control